## MARC25 CIRCLE CITY CIRCUIT

# MID-AMERICA REGULATORY CONFERENCE

20 25



JUNE 22-25, 2025 | THE WESTIN INDIANAPOLIS

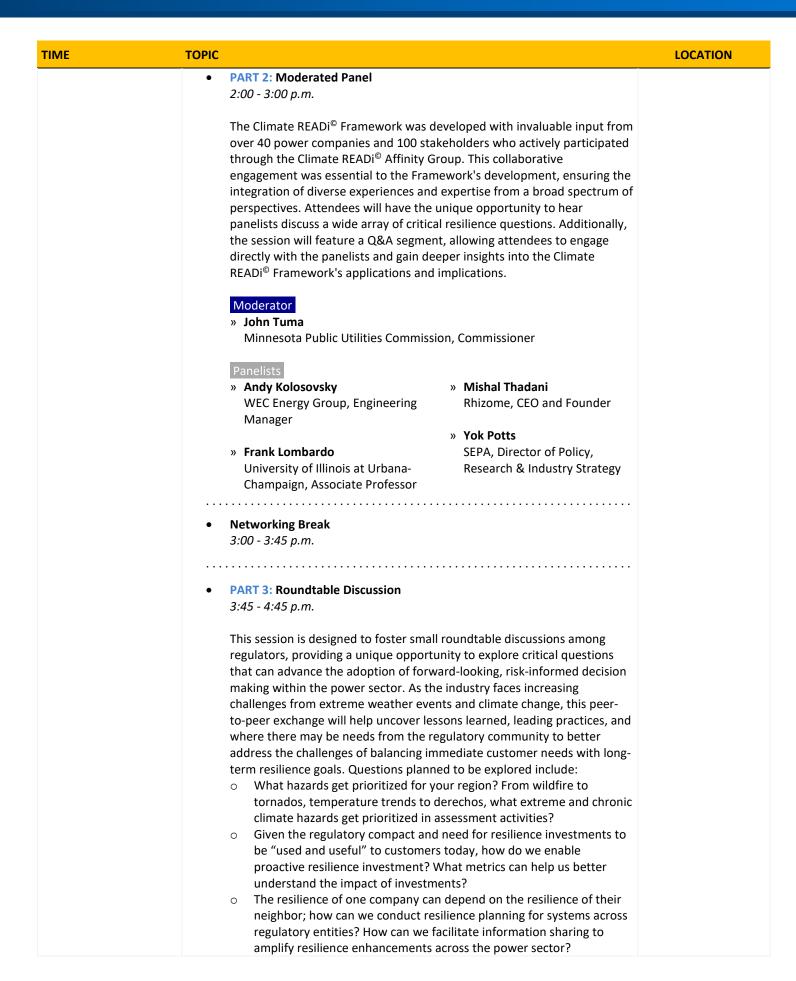
TIME	ТОРІС	LOCATION
Noon - 4:00 p.m.	<b>Pre-Conference Workshop &amp; Lunch</b> Presented by the Regulatory Assistance Project (RAP)	Capitol 2
	Commissioners and commission staff only	
	From Flat to Fast: Regulatory Tools for Unexpected Infrastructure Investment: After decades of flat customer demand, we are now in an era of booming load growth. As a result, regulators are currently evaluating the need for large investments in new infrastructure, often from multiple utilities at the same time. Large new data center and manufacturing loads present a novel challenge as they require fast approval for investments that will impact the electric system for decades to come.	
	To meet the needs of this new era, regulators need to expand and sharpen their tool kit for managing this growth. This session will focus on gathering much needed input from fellow MARC regulators and will document the tools and strategies that they can use as they review utility requests.	
2:00 - 7:00 p.m.	Registration Opens	Grand Ballroom Foyer
5:00 - 6:30 p.m.	Welcome Reception	Grand Ballroom
	Kick off MARC 2025: Circle City Circuit with an evening filled with food, drinks, and conversation! MARC is excited to welcome you to Indianapolis for three jam- packed days of engaging educational sessions, unconventional tours, and collaborative problem solving across all utility sectors!	



ТІМЕ	ΤΟΡΙΟ	LOCATION
7:30 a.m.	Registration opens	Grand Ballroom Foyer
7:30 - 8:30 a.m.	Full Breakfast	Grand Ballroom
8:30 - 8:45 a.m.	Welcome & Opening Remarks	Grand Ballroom
	Speakers » Sarah Freeman Indiana Utility Regulatory Commission, Commissioner	
	<ul> <li>» Jim Huston</li> <li>Indiana Utility Regulatory Commission, Chairman</li> </ul>	
8:45 - 9:45 a.m.	Between Two Commissioners: A Fireside Chat with Federal Energy Regulatory Commission Commissioner Lindsay See and MARC President Sarah Freeman	Grand Ballroom
	Join Commissioners See and Freeman as they gab about all of today's hottest federal and state energy topics in this can't-miss fireside chat.	
	Moderator » Sarah Freeman Indiana Utility Regulatory Commission, Commissioner	
	Speaker » Lindsay See	
	Federal Energy Regulatory Commission, Commissioner	
9:45 - 10:15 a.m.	Networking Break	Grand Ballroom Foyer
10:15 - 11:30 a.m.	Threat Level Midnight: Cybersecurity and Critical Infrastructure	Grand Ballroom
	Critical infrastructure sectors—from electricity and natural gas to water systems and telecommunications—face remarkably similar security challenges despite their operational differences. This panel brings together Information Sharing and Analysis Center representatives from these essential sectors to explore common challenges. By examining these cross-cutting challenges, we will uncover how different sectors have developed unique solutions to similar problems, identify transferable best practices, and discuss opportunities for collaborative approaches that strengthen security postures across all critical infrastructure sectors. The National Association of Regulatory Utility Commissioners will also debut cyber baselines developed in collaboration with the U.S. Department of Energy.	
	Moderator » David Veleta Indiana Utility Regulatory Commission, Commissioner	
	Panelists       » John Bryk       » Lauren Gattone         DNG-ISAC, Cyber and Physical Threat       E-ISAC, Director of Security         Intelligence Analyst       Operations	
	<ul> <li>» John Lucas</li> <li>» Citizens Energy, Vice President, Information Technology</li> <li>» Shira Dankner</li> <li>NineStar Connect, Director of Security</li> <li>Services</li> </ul>	



ТІМЕ	торіс	LOCATION
11:45 a.m 1:00 p.m.	Lunch Hosted by the Public Service Commission of Wisconsin	Grand Ballroom
.:00 - 2:00 p.m.	TOUR: Through2Eyes Walk & Talk	Indianapolis
	Starting as a blog, Through2Eyes is an evolving platform where local resident Sampson Levingston invites guests to Walk & Talk about the hidden and unique history that Indiana has to offer. This Walk & Talk will take place throughout downtown Indianapolis and include highlights of the City's utility history.	
:00 - 4:45 p.m.	Climate READi <sup>©</sup> Intensive Facilitated by the Electric Power Research Institute (EPRI)	Grand Ballroom
	Today's extreme weather events continue to underscore the criticality of planning a future power system that can withstand and be resilient to present and future climate conditions. <u>Climate READi</u> <sup>®</sup> was launched in 2022 to develop a consistent, comprehensive framework for assessing physical climate risk to the power system – and that Framework will be published in the Spring of 2025. Informed by over 40 power companies and 100 global stakeholders, the Framework will provide the methodological foundation for power companies to analyze risk and prioritize investments that can enhance the climate readiness of their assets and systems for decades to come.	
	While the Climate READi <sup>©</sup> Framework provides the technical rigor and how-to guidance needed for defensible risk assessments, investments to reduce risk and increase resilience will ultimately require regulatory approval and there remain major questions around how to enable proactive investment for climate resilience.	
	These questions must be addressed today if we are to protect the power system of the future. Through this three-part Climate READi <sup>©</sup> intensive, attendees will have a deeper understanding of the tools and approaches necessary for implementing forward-looking risk management strategies and will be better equipped to support the power sector in navigating the complexities of climate resilience.	
	• <b>PART 1: Climate READi<sup>©</sup> Introduction</b> 1:00 - 2:00 p.m.	
	The Climate READi <sup>©</sup> Framework represents a groundbreaking approach to enhancing resilience in the power sector. During this session, we will introduce the Climate READi <sup>©</sup> Framework, highlighting its key components including the Climate READi <sup>©</sup> Compass, which serves as a central resource for navigating the framework's extensive tools and guidance. We will discuss how the framework supports companies in all stages of the physical climate risk assessment process, from identifying relevant climate data to prioritizing and selecting effective resilience strategies. Attendees will also have the opportunity to engage in a dynamic polling and Q&A segment, fostering an interactive and informative dialogue.	
	Keynote » Morgan Scott EPRI, Vice President, Sustainability & Global Outreach and Chief Sustainability Officer	



TIME	ΤΟΡΙΟ	LOCATION
1:00 - 2:00 p.m.	BREAKOUT 1A Water and Its Critical Role in Public Health and Safety and Economic Development	Capitol 1
	Potable water is critical to the health of individuals and modern water treatment has eliminated the transmission of diseases such as typhoid and cholera. However, the availability of potable water is threatened by harmful chemicals such as PFAS/PFOS and lead-service lines. Extreme weather events, such as flooding and extreme cold, can damage water distribution systems and leave customers without potable water, which is detrimental to health. Moreover, additives to water, such as fluoride, are being questioned as to their effectiveness. This panel will analyze how utilities are eliminating harmful chemicals in the water, replacing lead service lines, preparing for extreme weather events, and evaluating current research on water additives. <i>*For those interested, attendees will have time to</i> <i>attend both this session and the Citizens Energy Tour at 2:00 p.m.</i>	
	Moderator » Sarah Martz Iowa Utilities Commission, Chair	
	Panelists       >       Bruno Pigott       >       >       Larry McIntosh         International Desalination and Reuse Association, Special Advisor       >       Larry McIntosh       Jackson Indiana County Water Authority, General Manager	
	<ul> <li>» Dr. Chad Seidel</li> <li>» Corona Environmental Consulting, President</li> <li>» Ryan Silvey</li> <li>Central States Water Resources, Director of National Regulatory Affairs</li> </ul>	
	<ul> <li>» Dan Moran</li> <li>Citizens Water, Director for Water</li> <li>Quality System Control and Planning</li> </ul>	
l:00 - 2:00 p.m.	BREAKOUT 1B Natural Gas: Innovations in Planning and Technology	Capitol 2
	The natural gas sector is building new projects to power the Midwest's clean energy future. From biogas to renewable natural gas to e-fuels, discover the pivotal role natural gas will play in ensuring reliability and affordability.	
	Moderator » Kristie Fiegen South Dakota Public Utilities Commission, Commissioner	
	Panelists>Scott Reed>American Gas Association, Managing Director of Policy and Strategy>Stone Mountain Technologies, Inc., Vice President	
	<ul> <li>» Heather Dziedzic</li> <li>» American Biogas Council, Vice</li> <li>President of Policy</li> <li>» Somali Tomczak</li> <li>Nicor Gas, Director of Customer</li> <li>Solutions</li> </ul>	

ТІМЕ	ТОРІС	LOCATION
2:00 - 3:00 p.m.	TOUR: Indiana Statehouse Tour & Legislative Meet & Greet	Indiana Statehouse
	This comprehensive, guided tour allows guests to explore Indiana's Statehouse, a building of outstanding architectural beauty, that has served as a center of civic life in Indiana since 1888. Discussions will include all three branches of government, as well as the history and architecture of the building and its inhabitants over the years. The tour will be followed by a conversation with Indiana legislators.	
2:00 - 3:00 p.m.	BREAKOUT 2A Public Engagement and Regulatory Culture	Capitol 1
	From fully litigated docketed proceedings to public field hearings to technical conferences and workshops, there are diverse opportunities for members of the public to engage with the utilities that serve them and the public servants who regulate those utilities. But are these opportunities meeting the needs of their intended audiences? How can public service commissions make their processes more transparent and understandable and become more effective partners with the communities and individuals they serve? Regulators, consumer advocates, and stakeholders will share real-life challenges and strategies for success.	
	Moderator » Kristy Nieto Public Service Commission of Wisconsin, Commissioner	
	Panelists       » Andrew Valainis       » Clair Moeller         Regulatory Assistance Project, Associate, U.S. Team       » Clair Moeller         Midcontinent Independent System       Operator, President and COO, Emeritus	
	<ul> <li>» Charles Hua</li> <li>PowerLines, Founder and Executive</li> <li>Director</li> <li>» Sarah Moskowitz</li> <li>Illinois Citizens Utility Board,</li> <li>Executive Director</li> </ul>	

ТІМЕ	торіс	LOCATION
2:00 - 3:00 p.m.	BREAKOUT 2B MARC Safety Message: Don't Look Down! Pipelines and Underground Plant Protection As part of the current infrastructure boom, the underground utilities sector is facing more complex projects and challenges. Learn how commissions can play a pivotal role in fostering collaboration across stakeholders to promote safety, drive improvement projects, and ensure the longevity of existing infrastructure. Join us for this discussion focusing on the ways that 811 and state pipeline safety programs have collaborated to work together to increase safety and decrease damage rates year after year.	Capitol 2
	<ul> <li>» Summer Strand         <ul> <li>Public Service Commission of Wisconsin, Chair</li> </ul> </li> <li>Panelists         <ul> <li>» Annmarie Robertson</li></ul></li></ul>	
	Matter Expert Commission, Pipeline Safety Division Director <b>Darby Miller</b> Indiana Utility Regulatory Commission, Underground Plant Protection Account Program Manager Damage Prevention, Public	
	<ul> <li>» David Appelbaum</li> <li>Pipeline and Hazardous Materials</li> <li>Safety Administration, Senior</li> <li>Transportation Specialist</li> </ul>	
2:00 - 4:30 p.m.	TOUR: Citizens Energy Group Pump Station and Wastewater Treatment Plant Citizens Energy Group owns and operates the wastewater treatment plant for the Indianapolis area. Citizens' wastewater system is under a federal consent decree to address the sewer overflows associated with our Combined Sewer Overflow system, and is set to complete a \$2.5 Billion, 28-mile Deep Rock Tunnel designed to capture up to 99% of overflows by the end of 2025. The outing will include a tour of their pump station, which is located 280 feet below ground and is the confluence of the tunnel system and the treatment plant.	Indianapolis
3:00 - 3:15 p.m.	Announcements	Grand Ballroom
3:15 - 3:45 p.m.	Networking Break	Grand Ballroom Foyer

TIME	торіс	LOCATION
3:45 - 4:45 p.m.	BREAKOUT 3A What Are They Talking About? Utility Regulation and the Media	Capitol 1
	P.T. Barnum's adage "There's no such thing as bad publicity" doesn't ring quite as true when it lands at the open door of a public service commission. Journalists from independent, specialty, and daily print media talk about their training, their trade, their path to the utility beat, and their process in identifying and reporting on the hottest, above-the-fold stories to inform and educate their readership.	
	Moderators>David Ober>David Ziegner> David Ober>>Indiana Chamber, Senior VP, BusinessIndiana Utility RegulatoryOperations & FinanceOperation, Commissioner	
	Panelists       » Amanda Durish Cook       » Rebecca Thiele         RTO Insider, Midwest Correspondent       Indiana Public Broadcasting, Energy/Environment Reporter         » Lesley Weidenbener       Energy/Environment Reporter	
	IBJ, Editor and Assistant Publisher » Ryan Martin Mirror Indy, Deputy Managing Editor	
3:45 - 4:45 p.m.	BREAKOUT 3B BEAD Funding and the Impact on Energy Utilities	Capitol 2
	In 2021, Congress created the Broadband Equity, Access, and Deployment (BEAD) Program to expand high-speed broadband access across the county and funded it with \$42 billion from the Infrastructure Investment and Jobs Act. BEAD is cooperatively administered by the National Telecommunications Information Administration and state broadband offices. While accomplishing its noble purpose, BEAD may unintentionally place additional pressure on energy utilities as the demand for both electricity and digital infrastructure grows and system upgrades are needed to proactively ensure reliability. Learn how communications and energy providers are addressing regulatory and economic development challenges for shared success.	
	Moderator » Dan Watermeier Nebraska Public Service Commission, Commissioner	
	Panelists>Steven Bandy>Jake Varn>Steven BandyPew Charitable Trusts, AssociateOzarks Electric Co-op, ChiefManager, Broadband Access InitiativeTechnology Officer	
	<ul> <li>Matt DeTura</li> <li>CTIA - The Wireless Association, Counsel, External and State Affairs</li> <li>Stephen Cox</li> <li>Indiana Broadband Office, Chief</li> <li>Broadband Officer</li> </ul>	
	<ul> <li>» Robby Frantz</li> <li>Orbital Engineering, Senior Vice</li> <li>President of Utility Services</li> </ul>	
5:00 - 5:45 p.m.	MARC Board Meeting – <i>Commissioners only</i>	House

TIME	ТОРІС	LOCATION
7:30 a.m.	Registration opens	Grand Ballroom Foyer
7:30 - 8:30 a.m.	Full Breakfast	Grand Ballroom
8:20 - 8:30 a.m.	Announcements	Grand Ballroom
8:30 - 9:30 a.m.	Nuclear: Go Small or Go Home	Grand Ballroom
	New Nuclear on the Horizon: The need for clean baseload dispatchable generation beckons advanced nuclear to be a part of the future energy fix. What is needed today so that this vision can become a reality in the future? What steps can, and are, federal and state policy makers, regulators, utilities, manufacturers, and large load customers pursue to support the vision?Moderator * Marcus Hawkins Public Service Commission of Wisconsin, CommissionerPanelists * Suzie Jaworowski Office of the Indiana Governor, Secretary of Energy and Natural Resources* Aaron Tinjum Data Center Coalition, Vice President, Energy* Dr. Tim Grunloh University of Illinois Urbana- Champaign, Principal Research Scientist* Colleen Wright Constellation, Vice President of Strategy and Growth	
8:30 a.m 12:00 p.m.	TOUR: United in Energy: Tour of United Scrap Metal's Shelbyville, IN Facility	Shelbyville
	The outing will include a tour of the United Scrap Metal (USM) recycling facility in Shelbyville, IN. You will learn about its history as a Woman-Owned Business Enterprise (WBE) founded in 1978 with \$200 and a rental truck. Visitors will hear about award-winning and sustainable recycling solutions that minimize environmental impacts while creating a circular economy. USM has created a value proposition for the energy industry built on a foundation of risk management. Team members will share how USM prioritizes a culture of business diversity both within their organization and in the communities they serve through philanthropic partnerships and volunteer work.	

ТІМЕ	торіс	LOCATION
9:30 - 10:30 a.m.	Affordability - By Any Means Necessary?	Grand Ballroom
	With significant portions of the MARC region facing high utility rates, all available options must be explored to ensure affordability for residential customers. This panel will explore drivers of high costs and discuss high- and low-tech solutions to ensure affordability, reliability, and efficiency.	
	Moderator » Conrad Reddick Illinois Commerce Commission, Commissioner	
	Panelists	
	» Maria Castillo» Julia FriedmanRMI, Senior AssociateOracle, Director of Regulatory Affairs	
	<ul> <li>» Tanuj Deora</li> <li>» Chris Villarreal</li> <li>R Street Institute, Associate Fellow</li> </ul>	
	<ul> <li>» Julia Selker</li> <li>WATT Coalition/Grid Strategies LLC,</li> <li>WATT Coalition, Executive Director;</li> <li>Grid Strategies, Director of Policy and</li> <li>Strategy</li> </ul>	
10:30 - 11:00 a.m.	Networking Break	Grand Ballroom Foyer
11:00 a.m 12:00 p.m.	To Serve Man: Regulating in the Public Interest in a Post-DEI World	Grand Ballroom
	Public service commissions, by definition, exist to serve the public interest. The public served by these commissions is not monolithic across demographic characteristics. What do utility service and regulation look like when the mission and customers remain the same but the lexicon and culture have changed?	I.
	Moderator » Maida Coleman Missouri Public Service Commission, Commissioner	
	Panelists       » Gil Quinones       » Michelle Fleurantin         Commonwealth Edison, CEO       » NYU School of Law, Institute for Policy         Integrity, Environmental and Energy	
	<ul> <li>» Laurie Dowling</li> <li>National Utilities Diversity Council,</li> <li>Executive Director</li> <li>» Tim Simon</li> <li>TAS Strategies, Principal and Founder</li> </ul>	

ГІМЕ	ТОРІС		LOCATION
12:00 - 1:15 p.m.	Lunch		Grand Ballroom
12:30 - 12:55 p.m.	Fireside Chat with Indiana Governor Mike Moderator » Steve Baker Indiana Michigan Power, President & CO	Speaker » Governor Mike Braun	Grand Ballroom
l:00 - 2:00 p.m.	TOUR: Through2Eyes Walk & Talk Starting as a blog, Through2Eyes is an evol Sampson Levingston invites guests to Wall history that Indiana has to offer. This Walk	& Talk about the hidden and unique & Talk will take place throughout	Indianapolis
l:15 - 4:45 p.m.	<ul> <li>downtown Indianapolis and include highlighter facilitated by Advanced Energy United</li> <li>Spend the afternoon learning alongside diropportunities for load forecasting and synflexibility and cost containment, and exploit innovating planning processes.</li> <li>PANEL 1: Information is Power: Or synchronization 1:15 - 2:15 p.m.</li> <li>The MARC region is expecting at least two decades, according to a recent term transmission build-out plan or need to reliably serve 145 GW of rutilities, and industry alike are seen numbers are and what they mean Duke University found that in the ERCOT) covered within MARC, loa meaning that on average, we're or a small portion of hours a year area.</li> </ul>	At the same time, recent analysis from SO regions (MISO, SPP, PJM, and d factors range from 53 to 61 percent— hy using just over half the grid, and only driving the need for infrastructure ilities, regulators, and grid operators recasting practices? What is the kibility into forecasting?	Grand Ballroom

TIME	TOPIC	LOCATION
	• PANEL 2: Investigating All the Tools in the Toolbox: Opportunities for Flexibility, Cost Containment, and Speed 2:15 - 3:15 p.m.	Grand Ballroom
	In the past year, one third of American households reported foregoing other necessary expenditures to pay their energy bills. Across the MARC region, approximately one in every seven households faces an average energy burden of 14 percent, according to EIA data. How can utilities and state regulators protect affordability while meeting growing electricity demand? This panel will explore innovative solutions to support cost containment and avoid inefficient system expansion. How can we leverage the lowest-cost resources on the system in a load growth context? What role can emerging technologies and grid flexibility solutions (demand-side resources, virtual power plants, advanced transmission technologies, flexible interconnection and surplus interconnection) play? How can states deploy and scale flexible or modular technologies to meet rising demand quickly and cost-effectively?	
	Moderator         » Doug Scott         Illinois Commerce Commission, Chair         Panelists         » Hilary Pearson         LineVision, Vice President of Policy         & External Affairs         » External Affairs	
	<ul> <li>» Kristin Munsch</li> <li>» Commonwealth Edison, Senior Associate General Counsel</li> <li>» Matt McDonnell Current Energy Group, Managing Partner</li> <li>» Matt McDonnell</li> </ul>	
	<ul> <li>Networking Break</li> <li>3:15 - 3:45 p.m.</li> </ul>	

ТІМЕ	торіс	LOCATION
	<ul> <li>PANEL 3: Right-Sizing the Grid: Innovative Planning to Make the Most of What We Have 3:45 - 4:45 p.m.</li> <li>Given evolutions in forecasting, the potential for reducing projected system peaks, and the continued growth of renewable energy generation, planning is a critical tool to ensure the grid can rise to the occasion—while mitigating stranded asset risk and avoiding unnecessary expenditures. How can we reform planning processes like Integrated Resource Plans (IRPs) to improve system utilization, increase resilience, and leverage flexibility for resource adequacy and a shifting resource mix? How can we incorporate peak demand reduction strategies and innovative technologies into planning? How can we plan to make the most of the grid we have and enable least-regrets investments?</li> </ul>	
	Moderator         » Katherine Peretick Michigan Public Service Commission, Commissioner         Panelists         » Emily Piontek Clean Grid Alliance, Regulatory Associate       » Noah Long Antora Energy, Director, State and Regulatory Affairs         » JP Carvallo Lawrence Berkeley National Laboratory, Research Scientist, Energy Markets and Policy       » Zach Pollock Strategy & Emerging Technologies	
1:15 - 2:15 p.m.	BREAKOUT 4A         Education, Training, and Workforce Development         Times of change, such as the recent "Great Resignation" and the rapid advancement of new technologies like artificial intelligence and large language models, exemplify how these three areas of career development are interconnected and how resources dedicated to strengthening any of these pathways benefit the entire workforce. Join the discussion as we attempt to close the circuit between education (K-12 through higher ed), apprenticeship opportunities, on-the-job training, and more, and identify ways to attract talent in the utility space for 2025 and beyond.	
	Moderator* Josh Byrnes Iowa Utility Commission, CommissionerPanelists* Julie Munsel Midcontinent Independent System Operator, Director of Culture and Talent* Lori Sakk Wisconsin Public Utility Institute, Director* Keely Hughes The JPI Group, Director, Market Development & Strategic Partnerships* Randy Harris LIUNA, International Representative, LIUNA Midwest Region* Dr. Sue Ellspermann Ivy Tech Community College, President	

ТІМЕ	ТОРІС	LOCATION
1:15 - 2:15 p.m.	BREAKOUT 4B         Full Circuit: Connecting Regulators, Utilities, and Emerging Players for Success         Teamwork makes the dream work. While the risk tolerance of regulators, utilities, and emerging tech players varies widely, it's important for all of us to get comfortable working together for the benefit of customers and end users. Panelists will highlight today's (and tomorrow's) hottest tech trends and propose creative solutions that encourage early adoption while appropriately spreading risk across all stakeholders.         Moderator <ul> <li>* Erik Helland</li> <li>lowa Utilities Commission, Commissioner</li> </ul> Panelists <ul> <li>* Brian Kooiman</li> <li>Ad Hoc Group, Principal</li> <li>* Dan Jacobson</li> <li>Landis &amp; Gyr, Senior Marketing</li> <li>Manager</li> <li>* Dan Killoren</li> <li>Program Manager, Global Innovation</li> </ul>	Capitol 2
1:30 - 4:00 p.m.	Hub, EPRI TOUR: Lineman Training & Demonstration Join AES Indiana and Duke Energy Indiana Lineworker Training Professionals at AES Indiana's Lineworker Training Facility at the Arlington Avenue Training Center to explore what a lineworker training program entails. From teaching safety standards to climbing school to classroom training, this session will cover how lineworkers are trained to be safe and confident in the field doing what they do best – turning the lights on and keeping the lights on for customers. For a brief intro, please visit: Lineworker safety.	Indianapolis
2:00 – 3:00 p.m.	TOUR: Indiana Statehouse Tour & Legislative Meet & Greet This comprehensive, guided tour allows guests to explore Indiana's Statehouse, a building of outstanding architectural beauty, that has served as a center of civic life in Indiana since 1888. Discussions will include all three branches of government, as well as the history and architecture of the building and its inhabitants over the years. The tour will be followed by a conversation with Indiana legislators.	Indiana Statehouse

ТІМЕ	торіс	LOCATION
2:15 - 3:15 p.m.	BREAKOUT 5A Utilities Driving Economic Development	Capitol 1
	As economic development projects continue to arise and tantalize local communities and their coffers, the need for "all the above" utility options have become front and center for many reasons. Additionally, the need for balance and transparent cooperation among developers, industries, municipalities, and regulators is essential for assessing the costs and benefits of job creation, the affordability and long-term sustainability of the projects, and the future of technology needs and applications. Join panelists from local economic development teams and industry professionals as they discuss the ongoing opportunities and challenges in the current era of growth and technology expansion.	
	Moderator » Ann McCabe Illinois Commerce Commission, Commissioner	
	Panelists> David Pippen> Hilary Scott-OgunrindeAmerican Water, VP, General Counsel (IN, KY, TN)> Energy & Business Utility	
	» Eric Whitfield» John WolframAmeren, Director, EconomicCatalyst Consulting LLC, Founder andDevelopmentPrincipal	
2:15 - 3:15 p.m.	BREAKOUT 5B Building Trust Across Competing Interests	Capitol 2
	This important discussion will look at the competing and complementary interests across the industry – i.e. businesses, utilities, and regulators not only trying to build trust with one another to get projects approved, built, and operational, but also working on ways to ensure each sector strives to earn and retain the trust of the public they serve. Hear from industry representatives and members of the public on ways they have worked cooperatively and achieved a level of success in overcoming mistrust to ultimately deliver economic development triumphs as well as the critical services on which their customers depend at just and reasonable rates.	
	Moderator » Sheri Haugen-Hoffart North Dakota Public Service Commission, Commissioner	
	Panelists> Alex Antal> Lanny ZiemanRegulatory Assistance Project, PrincipalOffice of the Attorney General of Iowa, Consumer Advocate	
	<ul> <li>» Brandi Davis-Handy</li> <li>» AES Indiana, President</li> <li>» Rachel Gold</li> <li>RMI, Senior Principal, Carbon-Free Electricity</li> </ul>	
	<ul> <li>» Bishop Marcia Dinkins</li> <li>Black Appalachian Coalition, Founder</li> <li>&amp; CEO</li> </ul>	



ТІМЕ	торіс		LOCATION
3:15 - 3:45 p.m.	Networking Break		Grand Ballroom Foyer
3:15 - 3:45 p.m. 3:45 - 4:45 p.m.	BREAKOUT 6A         Rate Design, but Entertaining         Peanut butter and chocolate. 'Great taste' and 'less file         entertaining. Two concepts that don't seem like they there at the Circle City Circuit, where panelists will exp         considerations inherent in utility rate design. Whethere         use, there's never a dull moment. From revenue requestudies and allocation methodologies, utility rate desi         convoluted, but it doesn't have to be boring.         Moderator         » Stacey Paradis         Illinois Commerce Commission, Commissioner         Panelists         » Justin Schott       » Dr. Saner         University of Michigan, Director,       The Bratt         Energy Equity Project, School for       Member         Environment and Sustainability       » Tom Con         » Rachel Bryant       Citizens L	would fit together. But not lore all the twists, turns, and r fixed, variable, or time of irements to cost-of-service gn can be complex and <b>m Sergici</b> :le Group, Principal and of Board of Directors	Grand Ballroom Foyer Capitol 1

TIME	ТОРІС	LOCATION
3:45 - 4:45 p.m.	BREAKOUT 6B         Yes, We're Still Talking About Gas-Electric Coordination         The interactions between, and interdependencies of, gas pipeline and or systems are the talk of the town as states and their utilities face mount pressures related to affordability, extreme weather, load growth, build efficiency and decarbonization, and ever-changing local, state, and fed landscapes. One potential solution is to evolve our state-level energy so planning frameworks to better capture those dynamics across systems states and industry experts are in the early and middle stages of develor new paradigm – come learn about their experiences and challenges as	Capitol 2 electric grid ting ding leral policy system s. Several oping this
	this new path forward.  Moderator  Wes Bennett Indiana Utility Regulatory Commission, Commissioner  Panelists  Audrey Partridge Minnesota Public Utilities Commission, Commissioner Managing Principal	ject,
	<ul> <li>» Brian Fitzpatrick</li> <li>» JM, Principal Fuel Supply Strategist</li> <li>» Maurice Moss</li> <li>ACP, Senior Director of Central Regional Electricity &amp; Transmission Policy</li> <li>» Maurice Moss</li> </ul>	ief
6:00 - 9:00 p.m.	An Evening at the Eiteljorg Museum with The Indigos Spend your last night in Indianapolis exploring the Eiteljorg Museum and the music of The Indigos. With traditional Hoosier fare in hand, tour the celebrating Indigenous and Western culture and art, or bask in the glow Indiana summer evening on the stunning Canal patio in the heart of India See you there!	galleries of an

#### O CONFERENCE AGENDA WEDNESDAY, JUNE 25, 2025

TIME	ТОРІС	LOCATION
7:30 - 8:30 a.m.	Full Breakfast	Grand Ballroom
8:20 - 8:30 a.m.	Announcements	Grand Ballroom
3:30 - 9:30 a.m.	CEO Roundtable	Grand Ballroom
	The current business and policy environment ensures two things: change and uncertainty. Amid unprecedented political transitions, stakeholders are tasked with delivering reliable and affordable services, while mitigating threats to physical and digital infrastructure, and modernizing systems across-the-board. Join CEOs from the nation's leading critical infrastructure and utility service providers as they discuss how their companies plan to meet an expanding array of challenges while working in partnership with state regulators and ensuring reliability while keeping costs affordable for consumers.	
	Moderator » Jim Huston Indiana Utility Regulatory Commission, Chairman	
	Panelists       » John Griffith       » John Bear         American Water, President and CEO       Midcontinent Independent System         Operator, President and CEO	
	<ul> <li>» Kelcey Brown</li> <li>MidAmerican Energy, President and with Linda Apsey</li> <li>CEO</li> <li>Linda Apsey</li> <li>ITC, President and CEO</li> </ul>	
	<ul> <li>» Jeff Harrison</li> <li>Citizens Energy Group, President and</li> <li>CEO</li> </ul>	
9:30 - 10:30 a.m.	Commissioner AMA	Grand Ballroom
	Inspired by yesterday's hottest social media trend, this panel of MARC commissioners will answer questions from the audience submitted through the YappApp. *Due to pending dockets and other ethical considerations, commissioners reserve the right not to answer anything.	
10:30 - 11:00 a.m.	Closing Remarks	Grand Ballroom
	Speakers » Sarah Freeman Indiana Utility Regulatory Commission, Commissioner	
	» Summer Strand Public Service Commission of Wisconsin, Chair	





ТІМЕ	торіс	LOCATION
11:00 a.m 3:00 p.m.	Post-Conference Workshop & Lunch Presented by the Financial Research Institute (FRI) at the University of Missouri Best Practices in Water Affordability: Affordability of utility service has always been a pressing concern for utilities and regulators. However, recent economic and regulatory trends have made affordability an even more prominent concern; periods of rapid inflation, current economic policies that have created historic uncertainty for financial capital and investment incentives, and aging water utility infrastructure that require significant capital investment—all can lead to higher utility bills. And while consolidation of water and wastewater systems may lead to increased access to capital and more efficient operations, these investments often put upward pressure on rates and consumers' water bills. This workshop will bring together industry leaders to share best practices to mitigate the effects of these changes on consumers' bills and to keep water affordable for consumers. The program includes a mix of panel discussion and interactive, hands-on learning opportunities to evaluate different approaches for ensuring reliable, safe, and affordable water and wastewater services.	Capitol 2



#### **QUESTIONS?**

Contact Carla Pope, MARC Executive Coordinator <u>execcoor@marc-conference.org</u>

#### ABOUT MARC

The Mid-America Regulatory Conference (MARC) represents an association of regional organizations of utility and energy regulatory agencies from 14 states that include: Arkansas, Kansas, Illinois, Indiana, Iowa, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Oklahoma, South Dakota, Texas and Wisconsin. Since 1958, MARC has sponsored an annual meeting and conference of Commissioners and staff from member state agencies, as well as representatives of regulated industries and the public at large, to share ideas and discuss regulatory and policy issues affecting our states, region, and the nation.